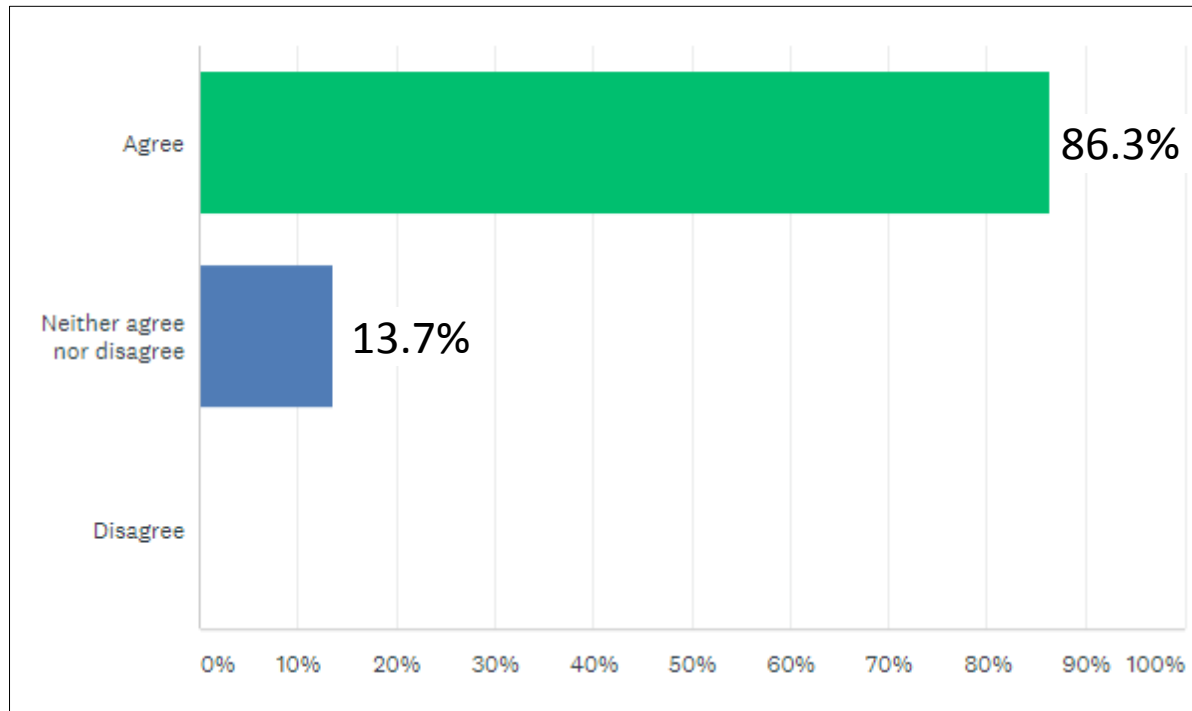


ADEPT

Association of Directors of
Environment, Economy, Planning & Transport

Refreshing the ADEPT Business Model

Q1: We propose to maintain and build on the membership 'offer', with a continuing focus on good communications. Over the last 12 months, ADEPT has entered into partnerships to create a benchmarking service and a leadership development programme. Would you like to see ADEPT enter similar partnerships to extend the offer to members?



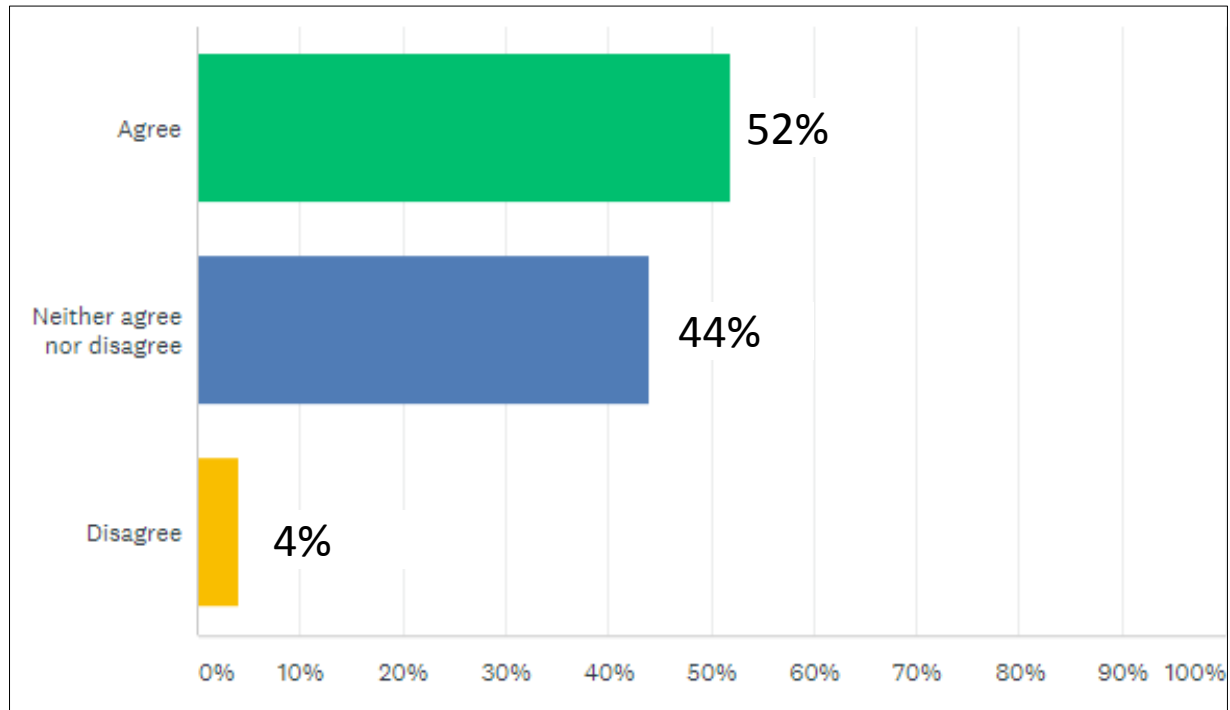
Key Comments

More structured approach to mentoring opportunities

Talent pools, secondments & job swaps

Equality & diversity

Q2: At present ADEPT mainly communicates with members via a monthly newsletter. Would you like ADEPT to offer other platforms (e.g. digital forums via the website) to encourage more communication between members with shared interests?

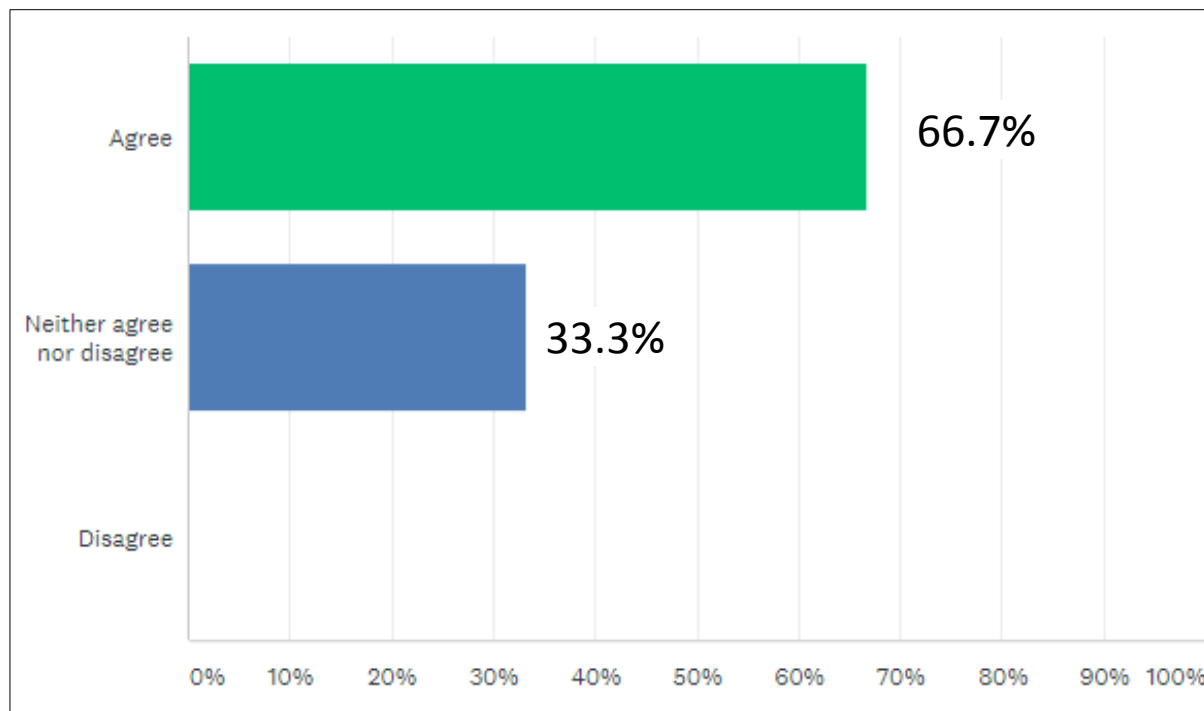


Key Comments

Effectiveness of forums will depend on the subject matter

Risk of duplicating existing forums

Q3: We will continue to support via the subject/sub-national boards and working groups, the Spring and Autumn conferences, annual awards dinner, one-off workshops and seminars. Are you satisfied with the current opportunities for networking and learning provided by ADEPT? Are there any other activities you would like ADEPT to consider?



Key Comments

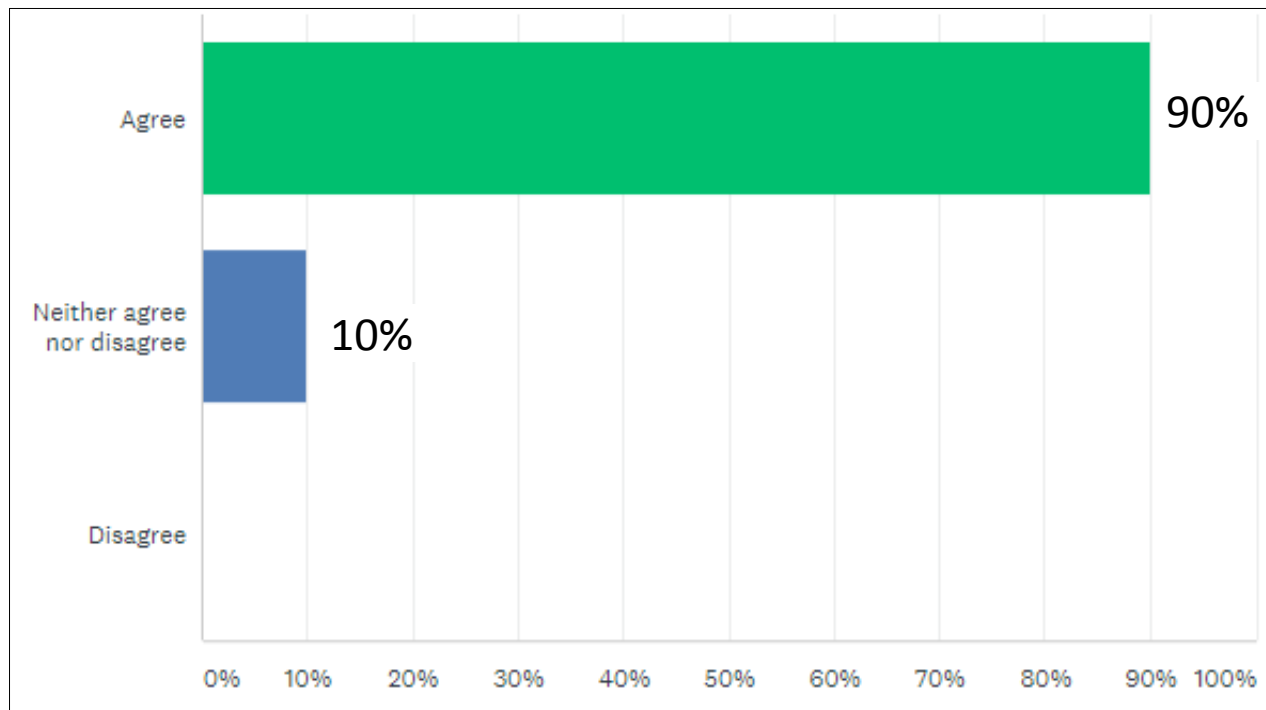
Need to ensure opportunities are appropriate

Budget restraints affect attendance at networking/learning events

Closer links with academia

Q4: As part of improving networking and learning, we propose limited restructuring of the Subject Boards and want to provide policy support where resources allow.

- 1) Transport Board becomes Transport & Connectivity Board; remit to include road, rail, aviation, digital, utilities
- 2) Planning, Housing & Regeneration Board becomes Sustainable Growth Board; remit to include skills
- 3) Environment Board - remit to include air quality
- 4) Engineering Board - no changes proposed



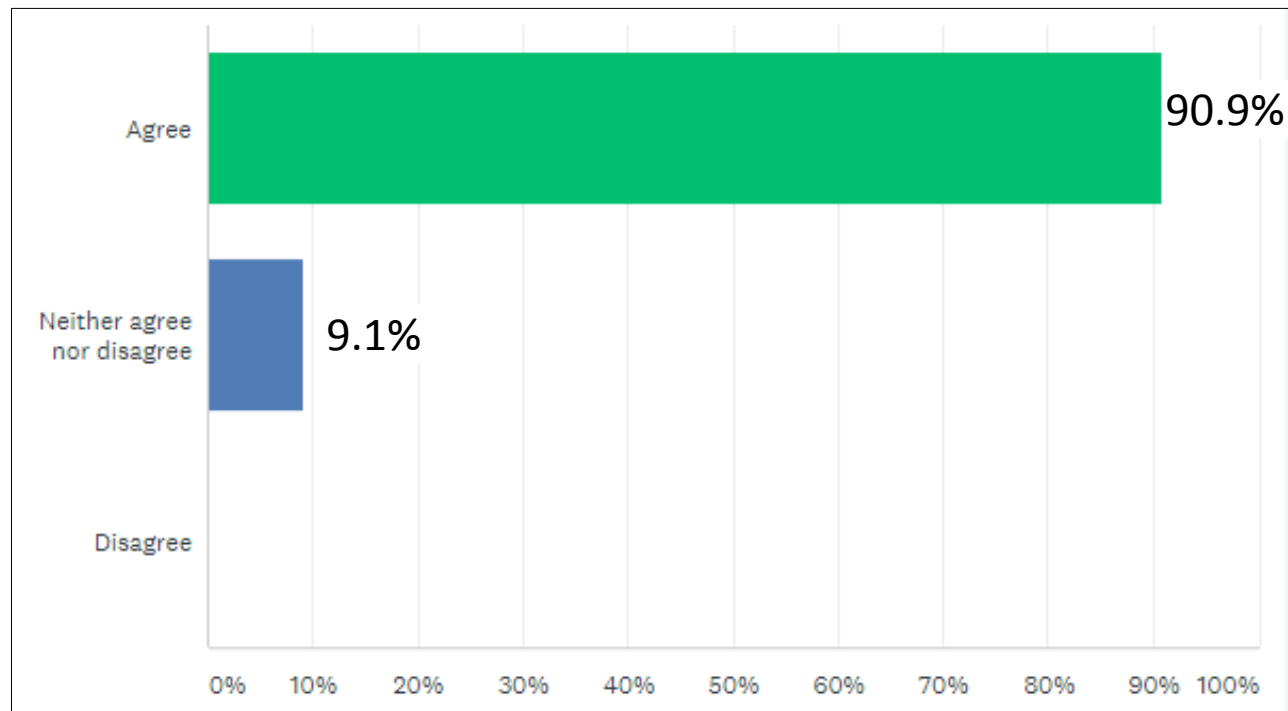
Key Comments

How to handle issues that cut across subject board remits

Improve relevance, while retaining core identity and capability

Ensure clear definition of roles to avoid duplication

Q5: We want to establish an R&D programme which focuses on 'wicked' issues, including the ongoing SMART Places digital innovation research programme but also issues such as sector deals (e.g. highways, wind) and subsidy-free place based services. This is dependent on securing external funding/sponsorship. Do you support this approach?



Key Comments

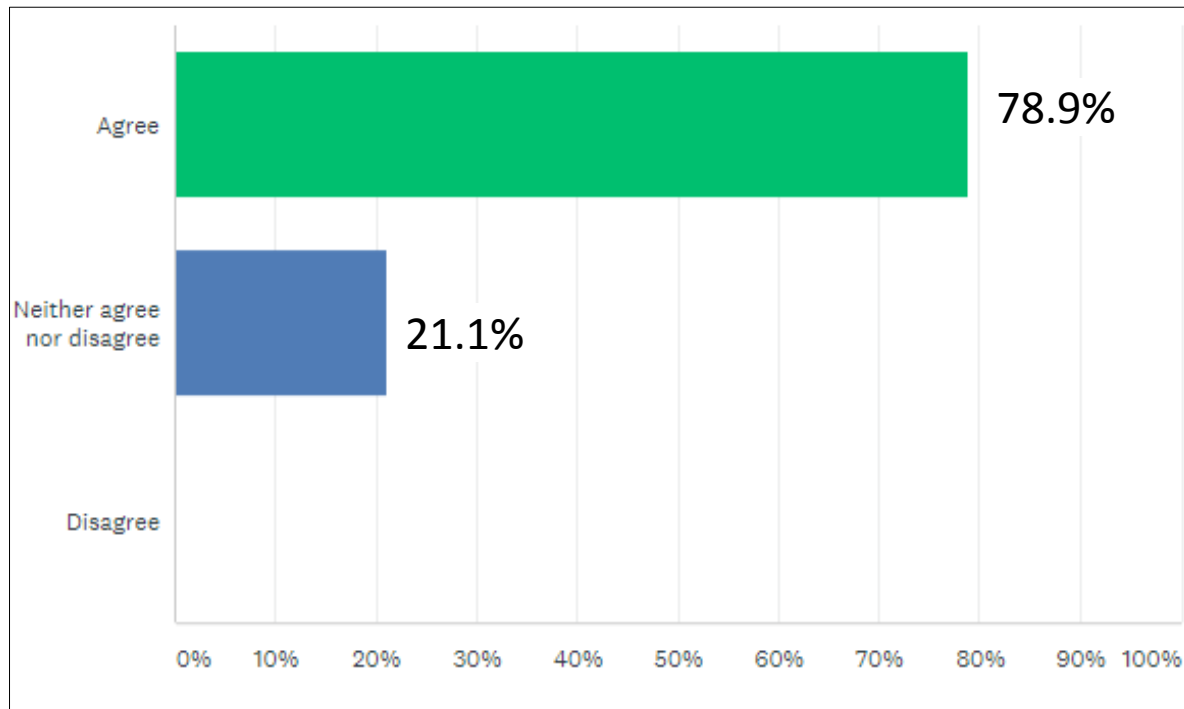
Opportunities for sponsorship to add expertise as well as capital

Live Labs type approach for environmental services

Need to ensure the retention and development of technical knowledge

Q6: Members have said that they would like to see us take advantage of our broad remit and become the recognised 'voice of place'. We propose to focus on three strategic cross-cutting priorities for the next 12-24 months:

- 1) Place-based funding post-Brexit – shaping the detail of the UK Shared Prosperity Fund; alternative farm and land management payments; adequate resourcing of councils
- 2) Communities and infrastructure – leveraging effective local partnerships and leadership to deliver good, clean and inclusive growth.
- 3) Climate change and environment – delivering the ambitions of the 25 Year Environment Plan, promoting climate resilience and adaptation. Do you agree with these priorities?



Key Comments

We need a good explanation of 'place'

Ensure we manage areas where topics cut across two issues

A thematic approach makes it easier to connect with government