

# Climate resilience: scaling behaviour change at a local level

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@Lis\_Costa\_ 25 May 2023



# We must deliver Net Zero...

It's a moral and legal imperative

It's the growth opportunity of the 21st century

And the public want it:

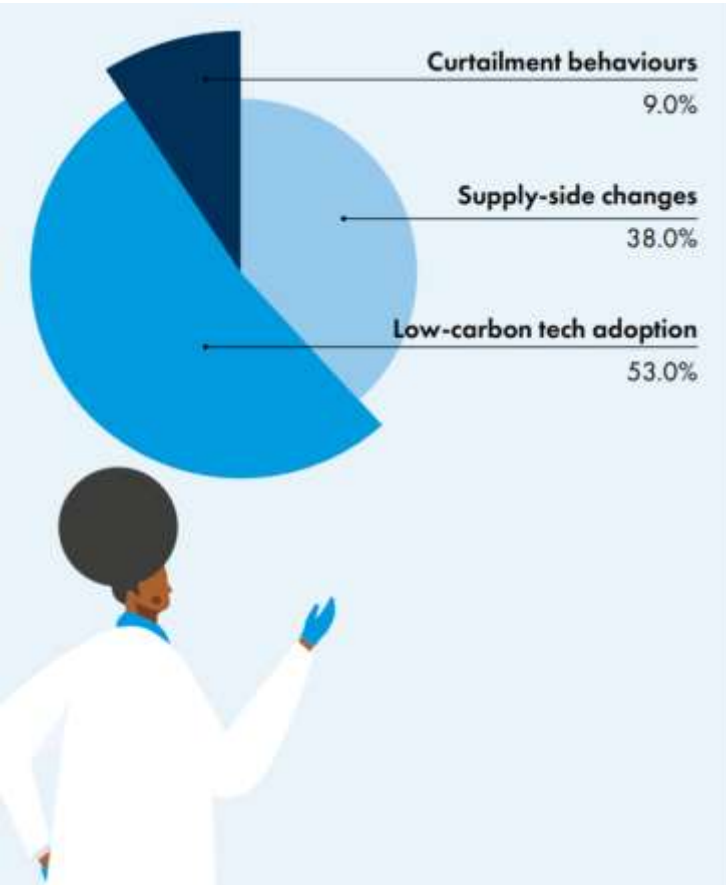
- 83% concerned about climate change<sup>1</sup>
- 64% support NZ by 2050, only 9% oppose<sup>2</sup>
- > 50% think 2050 is too late<sup>3</sup>

The Climate Change Committee estimates that **62% of the necessary emissions reductions** in the UK **depend on behaviour**.<sup>4</sup>



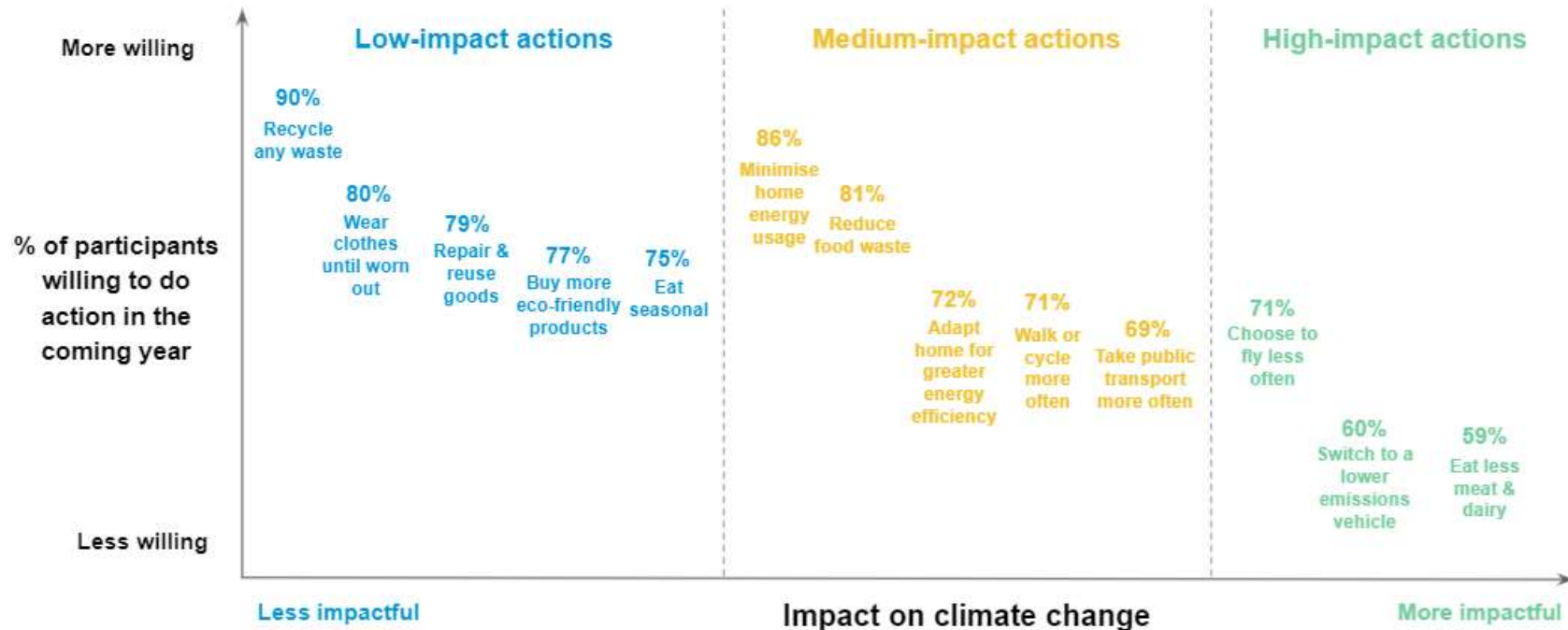
1. BEIS public attitudes tracker, 2023
2. Ipsos MORI, 2021
3. UK Onward polling data, April 2022
4. CCC, 2019

# But success requires new behaviours



# The public are willing to make many specific changes...

...but favour low-impact actions which tend to be easier, cheaper, or bring more obvious co-benefits (e.g. financial savings)



# While people agree in aggregate, there are regional variations

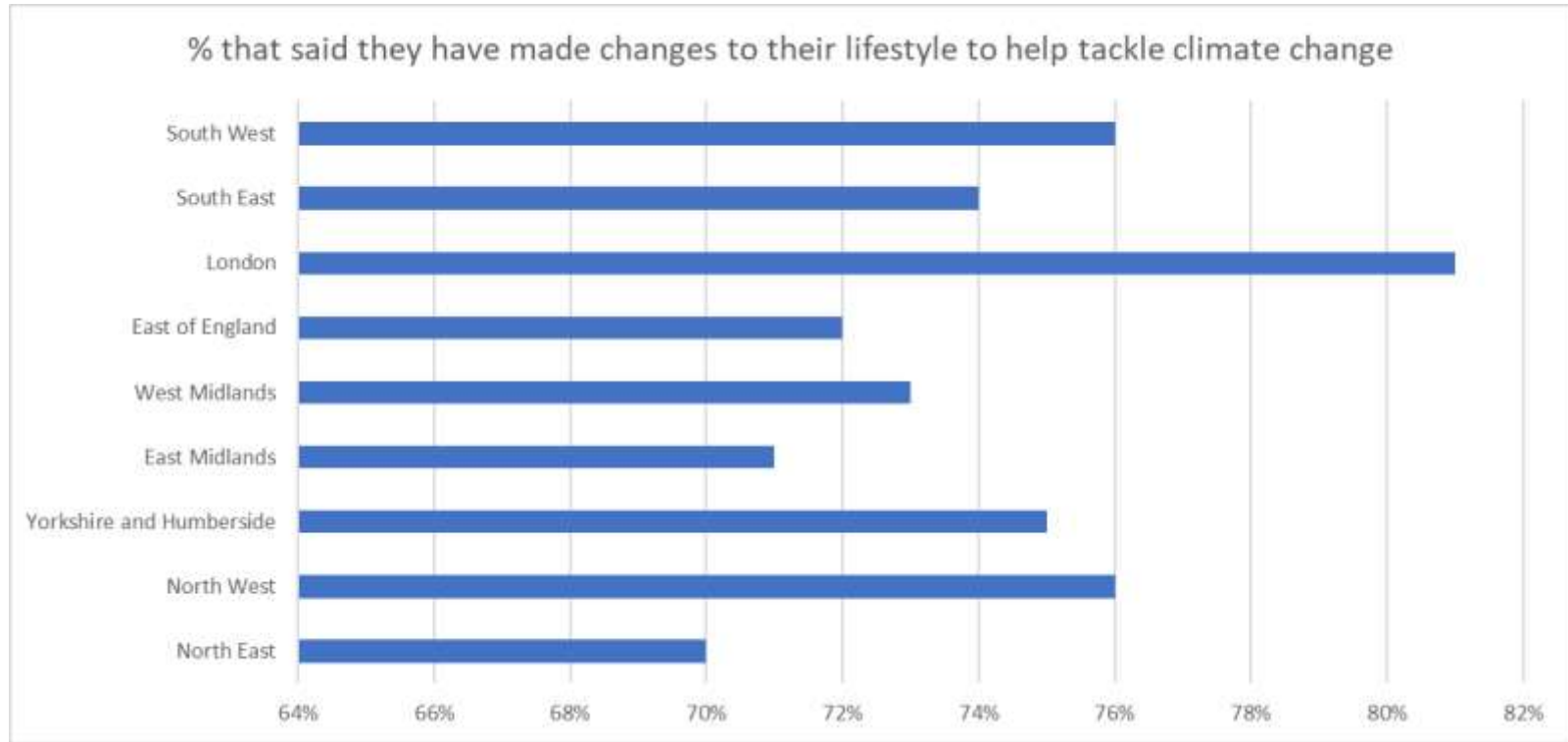


Chart created using ONS data: Worries about climate change (2022). [ONS](#).

# What can be done at the local level?

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# Back to first principles... how does behaviour change 'happen'?

*“**Individuals** make choices as a function of their preferences, knowledge, values, habits and biases, **within choice environments** that exert profound influence due to the proximate effects of pricing, convenience, salience, defaults, and social pressures, **which exist as they do largely because of a system** of commercial incentives, competitive markets, regulation, cultural norms, investment & infrastructure decisions and institutional leadership.”*



Micro



Meso



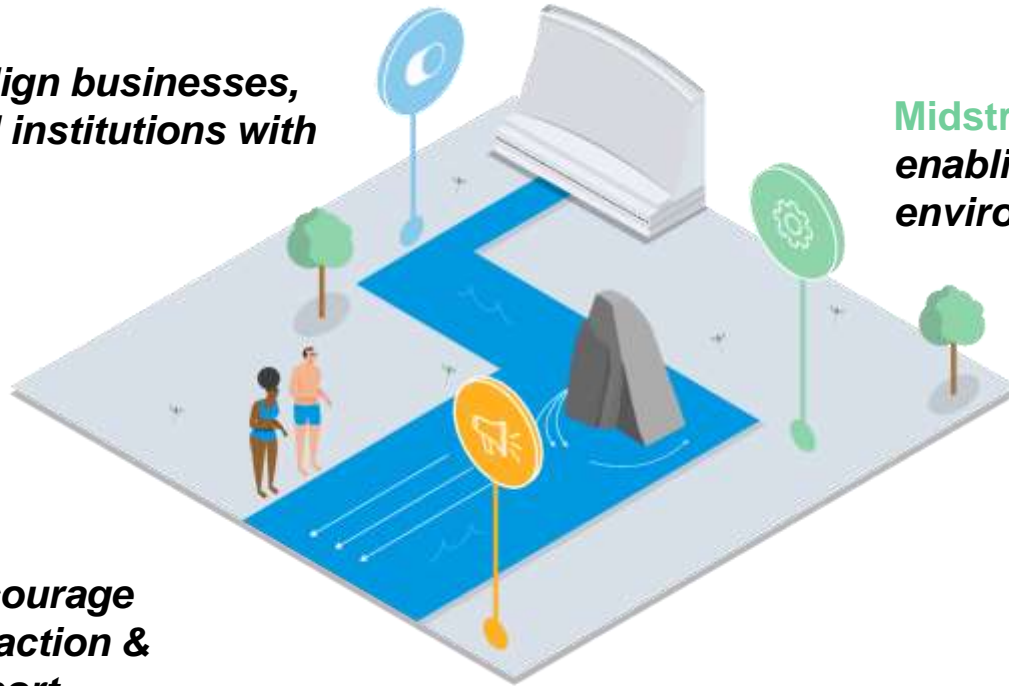
Macro

# A Net Zero strategy requires action **Upstream**, **Midstream** and **Downstream**

**Upstream** *Align businesses, markets and institutions with Net Zero*

**Midstream** *Create an enabling choice environment*

**Downstream** *Encourage direct individual action & build public support*







# Local authorities and businesses primarily act at the **midstream**, altering the choice architecture for citizens and consumers.

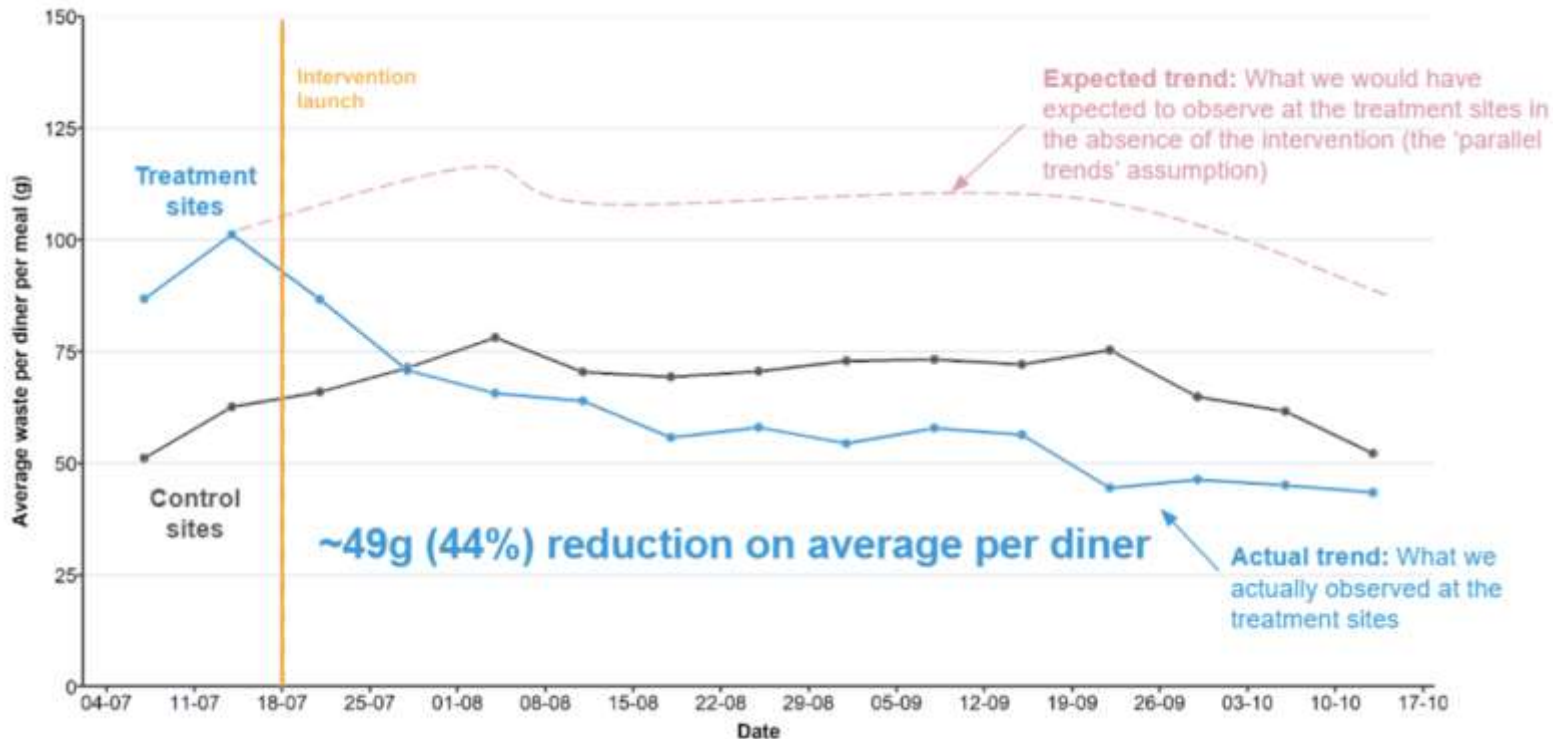


- Encourage recipients of the Winter Fuel Payment to opt for retrofits instead.
- Reduce the cost of EVs relative to ICEVs
- Normalise and address uncertainty across the public charging network
- Focus on measures to support later-adopters of EVs
- Adopt and expand more pedestrianised city centres and low-traffic and low-emission zones
- Consider heavily subsidised public transport
- Greatly simplify recycling standards and labels

# Reducing food waste in cafeterias



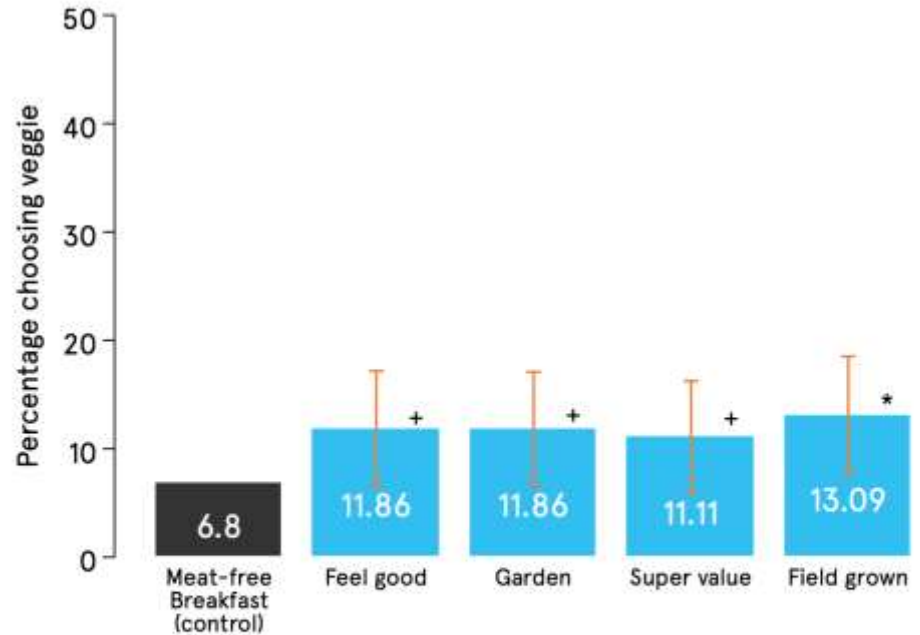
## Weekly food waste by trial group



# Encouraging sustainable food choices



We found that describing food as 'field-grown' rather than 'meat-free' roughly **doubled** self-reported ordering rates of vegetarian items.



N = 1160

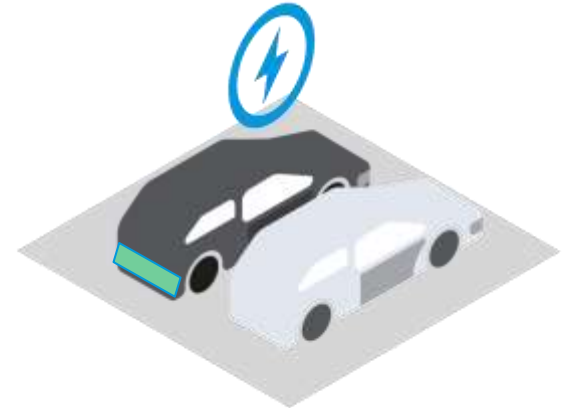
\*\* p<0.01, \* p<0.05, + p<0.1

Note: Primary analysis - Menu 7 (Breakfast)

# Make the green choice the socially normative choice



We're social creatures (social proof, reciprocity, conformity to norms), yet many green choices are invisible, unfamiliar, or not yet a majority norm.

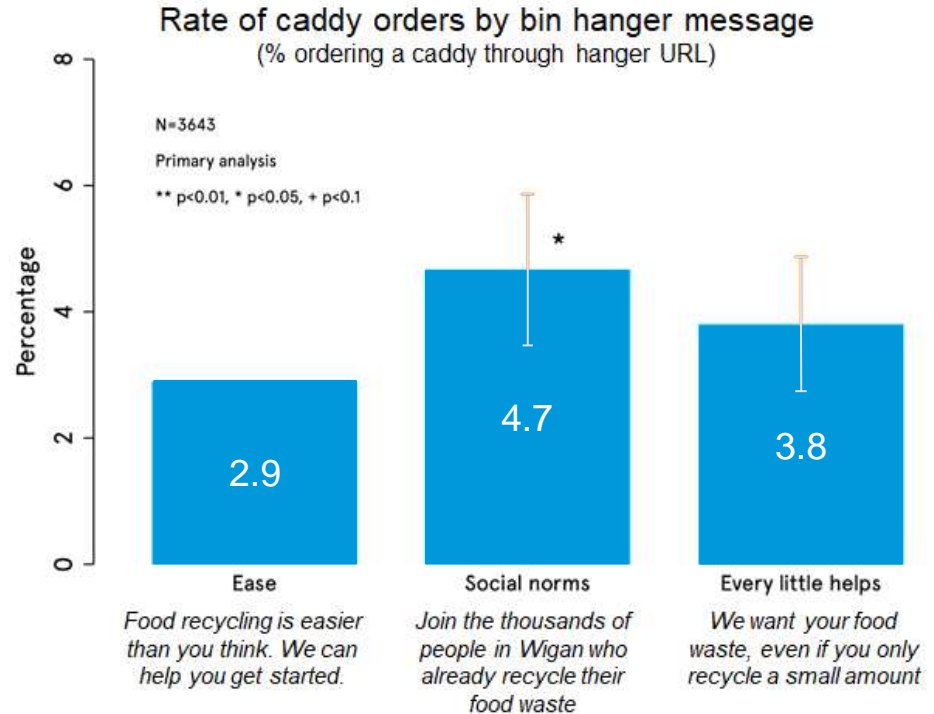


We can make green choices more socially desirable by making them more **visible** (home signage for retrofits, property listings, 'show-home' networks), driving **collective action** (e.g. postcode collective purchases), and converting the right **messengers** (e.g. subsidise plumbers first heat pump installation, use referral incentives)

# Improving food recycling in Wigan



The intervention increased food caddy orders by **1500%**, and we found that the social norms hanger message worked 60% better than the ease message.





**Local authorities can also act at the **downstream**, encouraging citizens to take direct action.**

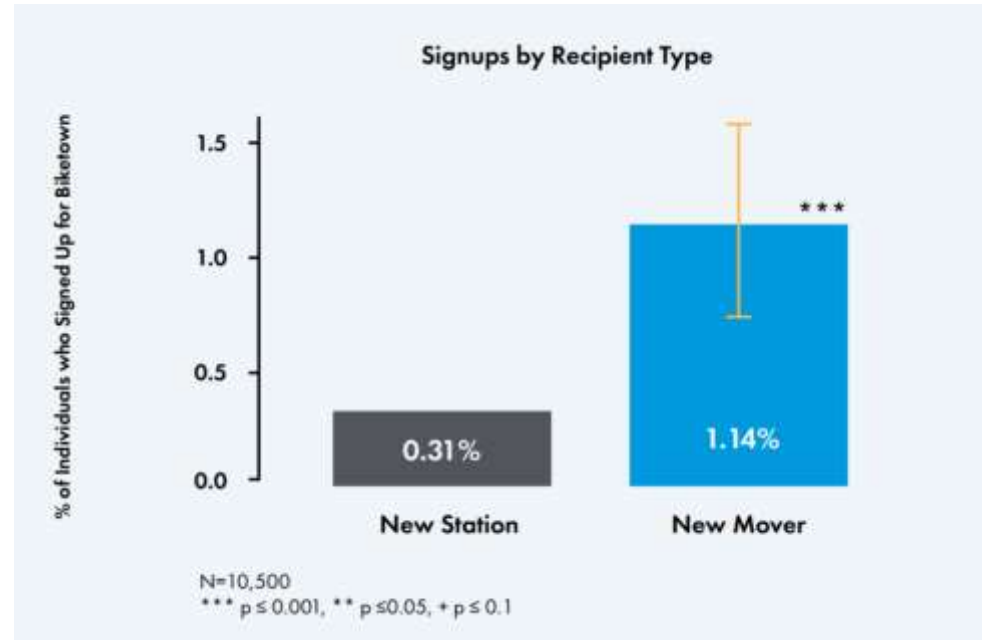


- **Provide simple, tailored guidance**, detailing what to do, how to do it and where to find support.
- **Communicate a positive, fair narrative**, e.g. using Citizen assemblies.
- **Provide information**, upon which people can make informed decisions, e.g. using ecolabels.
- **Use timely moments to communicate**, e.g. when people are moving home

# Making use of timely moments to intervene



A bike-share promotion led to **4-times greater uptake** among home movers than among existing residents



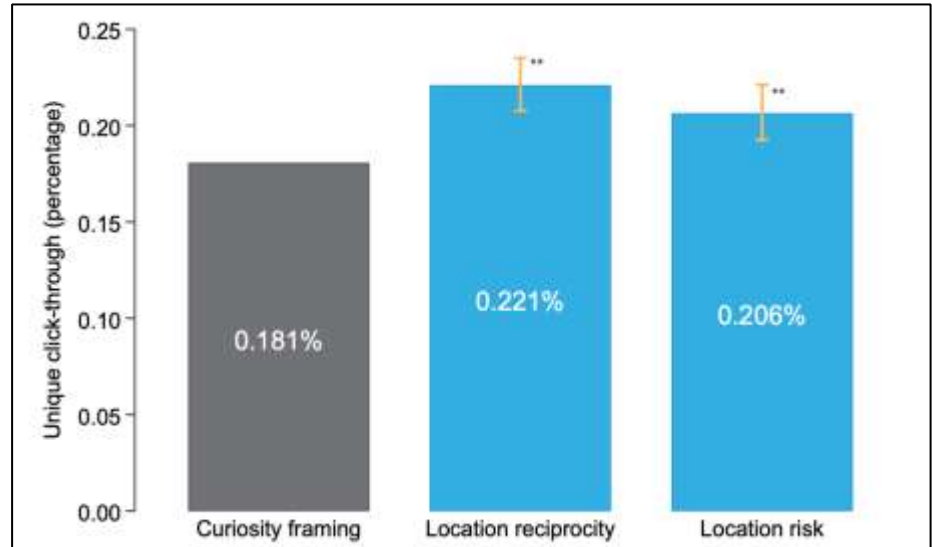
# Increasing engagement with social media ads about flooding



We ran a field trial to test the impact on click-throughs on ads including either:

- 1) Location reciprocity (emphasising the government is working to protect homeowners so homeowners should do their bit too); or
- 2) Location risk (emphasising the risks of flooding)

Both adverts increased video play and click-through. The location reciprocity framing worked best: it **increased the number of click-throughs by 22.1%, and the number of video plays by 19.1%.**





# In an ideal state, local authorities could harness action at the **upstream**.



Ambitious action could seek to change the system of commercial incentives, investment and infrastructure:

- **Pooled funding** across LAs, to run multiple trials and build the evidence base.
- **Unlocking collective action**, e.g. street funding for retrofits
- **Unleashing competitive local markets**, e.g. through identifying and publishing a list of the best local suppliers / installers
- **Targeting incentives**, e.g. incentives for businesses for local businesses donating food or charges for those wasting food
- **Leading by example**, e.g. redesigning procurement processes as a signal to local businesses

# How can local authorities make these changes?

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# The skills needed to facilitate, and scale, behaviour change at the local level.

Either **hiring** behavioural scientists directly or **partnering** with organisations who...



...understand human behaviour



...understand data



...have front-line experience, either directly or are able gather experience from service users



...can use well-rehearsed toolkits such as EAST



...are able to run quick, scrappy experiments



...are innovative and energetic

# Thank you

**Get in touch**

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